

SYLLABUS DISCUSSION



PART- I

<u>GENERAL KNOWLEDGE,</u> <u>CURRENT AFFAIRS &</u> <u>RENAISSANCE IN KERALA</u>



SALIENT FEATURES OF INDIAN CONSTITUTION

• Salient features of the Constitution - Preamble- Its significance and its

place in the interpretation of the Constitution.

- Fundamental Rights Directive Principles of State Policy Relation between Fundamental Rights and Directive Principles - Fundamental Duties.
- Executive Legislature Judiciary Both at Union and State Level. Other Constitutional Authorities.
- Centre-State Relations Legislative Administrative and Financial.
- Services under the Union and the States.
- Emergency Provisions.
- Amendment Provisions of the Constitution.



SOCIAL WELFARE LEGISLATIONS AND PROGRAMMES

Social Service Legislations like Right to Information Act,

Prevention of atrocities against Women & Children, Food

Security Act, Environmental Acts etc. and Social Welfare

Programmes like Employment Guarantee Programme, Organ and Blood Donation etc.



RENAISSANCE IN KERALA

Towards A New Society

Introduction to English education - various missionary organisations

and their functioning- founding of educational institutions,

factories.printing press etc.

Efforts To Reform The Society

 (A) Socio-Religious reform Movements SNDP Yogam, Nair Service Society, Yogakshema Sabha, Sadhu Jana
 Paripalana Sangham, Vaala Samudaya Parishkarani Sabha, Samathwa Samajam, Islam Dharma Paripalana Sangham, Prathyaksha Raksha
 Daiva Sabha, Sahodara Prasthanam etc.



B) Struggles and Social Revolts

Upper cloth revolts.Channar agitation, Vaikom Sathyagraha, Guruvayoor Sathyagraha, Paliyam Sathyagraha. Kuttamkulam Sathyagraha, Temple Entry Proclamation, Temple Entry Act .Malyalee Memorial, Ezhava Memorial etc. Malabar riots, Civil Disobedience Movement, Abstention movement etc.



Role Of Press In Renaissance

Malayalee, Swadeshabhimani, Vivekodayam, Mithavadi, Swaraj, Malayala Manorama, Bhashaposhini, Mathnubhoomi, Kerala Kaumudi, Samadarsi, Kesari, AlAmeen, Prabhatham, Yukthivadi, etc

Awakening Through Literature

Novel, Drama, Poetry, Purogamana Sahithya Prasthanam, Nataka Prashtanam, Library movement etc

Women And Social Change

Parvathi Nenmenimangalam, Arya Pallam, A V Kuttimalu Amma, Lalitha Prabhu.Akkamma Cheriyan, Anna Chandi, Lalithambika Antharjanam and others



Leaders Of Renaissance

Thycaud Ayya Vaikundar, Sree Narayana Guru, Ayyan Kali.Chattampi Swamikal, Brahmananda Sivayogi, Vagbhadananda, Poikayil Yohannan(Kumara Guru) Dr Palpu, Palakkunnath Abraham Malpan, Mampuram Thangal, Sahodaran Ayyappan, Pandit K P Karuppan, Pampadi John Joseph, Mannathu Padmanabhan, V T Bhattathirippad, Vakkom Abdul Khadar Maulavi, Makthi Thangal, Blessed Elias Kuriakose Chaavra, Barrister G P Pillai, TK Madhavan, Moorkoth Kumaran, C. Krishnan, K P Kesava Menon, Dr.Ayyathan Gopalan, C V Kunjuraman, Kuroor Neelakantan Namboothiripad, Velukkutty Arayan, K P Vellon, P K Chathan Master, K Kelappan, P. Krishna Pillai, A K Gopalan, T R Krishnaswami Iyer, C Kesavan. Swami Ananda Theerthan, M C Joseph, Kuttippuzha Krishnapillai and others.



Literary Figures

Kodungallur Kunhikkuttan Thampuran, KeralaVarma Valiyakoyi Thampuran, Kandathil Varghese Mappila. Kumaran Asan, Vallathol Narayana Menon, Ulloor S Parameswara Iyer, G Sankara Kurup, Changampuzha Krishna Pillai, Chandu Menon, Vaikom Muhammad Basheer. Kesav Dev, Thakazhi Sivasankara Pillai, Ponkunnam Varky, S K Pottakkad and others



PART II

HISTORY AND PHILOSOPHY OF SOCIAL

WORK



I.Social Work: definition, meaning, purpose, goals and objectives; assumptions and functions of Social Work - basic and ancillary methods of Social Work - scientific basis of Social Work - knowledge, tools, techniques, skills, and abilities of a Professional Social Work Practitioner - principles of Social Work -Concepts: Social Service, Social Welfare, Social Security, Social Reform, and Social Action



II. History of Social Work Religious charity - statutes of Edward, Henry, and Elizabeth - Elizabethan Poor Law - Charity Organisation Society (COS) -Settlement House Movement - Poor Law Commissions and Beverridge Report - Social Work during the Colonial Period in the USA; during the Civil War and Industrial Revolution - professional development of Social Work in the USA development of Social Work Education - Social Work in Ancient India - Social Welfare during Sultanate and Mughal Period - contribution of Social Reformers, Social Reform Movements, and Organisations - development of Social Work from charity to Professional Social Work.



III. The Philosophical bases of Social Work Philosophical bases of Social Work - moral and religious values in Social Work philosophy Christian, Hindu, Islam, Buddhist traditions -Gandhian Philosophy of Social Work IV. Voluntary and professional dimensions of Social Work Voluntarism - definition and characteristics of a profession -Social Work as profession; professional role of Social Work Practitioner - development of Social Work Education in India evolution of the profession over the years; current trends



V. Social Work Values and Code of Ethics Social Work values and ethics essence of ethical behaviour in Social Work - purpose of a Code of Ethics -NASW Code of Ethics - Social Work Values as incorporated in the Code of Ethics - ethical dilemmas in social work practice VI. Core competencies and attributes of a professional social work practitioner: Holistic view of the human person - acceptance of people as they are - objectivity – non-judgmental and nonexertive attitude - ability to relate to and work with different people emotional maturity selfawareness and conscious use of self - adherence to the Code of Ethics - identification with the profession - Core Competencies and Cultural Competencies of a social work practitioner envisioned by NASW/CSWE.

Different Fields of Social Work.



SOCIOLOGY FOR SOCIAL WORK:

I.Basic Concepts and Theoretical Perspectives of Sociology Concepts: society, community, association social structure – Status and Role social processes - conjunctive and disjunctive - culture: traditions, customs, values, norms, folkways, mores. II. Social Institutions and Social Stratification Social Institutions: meaning, characteristics, functions of social institutions: marriage, family, education, polity and religion - Social Stratification-caste, class and estate -origin, characteristics, and theories



III. Socialization and Social Change Socialization: meaning, process, agents, theories of socialization - Social Control: meaning, characteristics, relevance, and agencies of social control - Social Change: meaning, characteristics, factors and theories of social change. IV. Social Problems and Social Analysis Social Problems: poverty, unemployment, migration, alcoholism and substance abuse -Social Analysis: concept, steps and dimensions- System and Structural Analysis application of Sociology and Economics for Social Work



PSYCHOLOGY FOR SOCIAL WORK:

I.Psychology: definition - branches of psychology – schools and theoretical bases (Psychoanalytic, Behavioural, Cognitive and Humanistic) - Basic Concepts: Sensation, Perception, Learning, Memory, Emotions, Intelligence B. Social Psychology: definition scope of Social Psychology - an overview of the theoretical foundations of Social Psychology - Basic Concepts - Social Cognition -Conformity - Attitudes - Prejudice - Rumour - Propaganda C. Relevance of Psychology to Social Work: Multi-dimensional Perspective – Biophysical -Psychological - Social (Support systems) -Person-in-Environment (PIE)



II .Theories of Development Differentiating Growth and
Development - the major psychological & social theories of
development (Erik Erikson – Piaget – Kohlberg - Sigmund Freud)
Developmental Tasks (Havighurst) - developmental tasks
during various stages in the lifespan

III. Pregnancy, Childbirth and Infancy Conception - prenatal
stages - delivery - infancy - babyhood - the physiological,
emotional, cognitive and social changes – socialization - hazards
- social work intervention



IV. Childhood Developmental Tasks of Early and Late Childhood the physiological, emotional, social, personality and cognitive changes - socialization and parenting - hazards - social work interventions

V. Puberty & Adolescence Puberty: Biophysical, cognitive,
psychological and social changes and implication for social work;
Adolescence - identity crisis - peer pressure - vocational planning the Hazards - Social Work Intervention



VI. Adulthood Developmental Tasks of Early Adulthood: vocational, marital and social adjustments - Developmental Tasks of Middle Age – physiological, social, vocational and familial adjustmentmidlife crisis - developmental Tasks of Old Age - Physiological, emotional, spiritual and social implications – hazards - social work interventions VII. Abnormal Psychology Abnormality: Concept: Normality vs. Abnormality – Biological, Psycho-social, Sociocultural bases in

abnormal behaviour - cultural-bound syndrome - faith healing -

Assessment of Mental Illness - basic overview regarding

classification of mental illnesses - Psychosis and Neuroses -

systems of major classification of Mental Illnesses ICD -10 and DSM-

Defence Mechanisms – overview of mental illnesses



THEORY AND PRACTICE OF COUNSELLING:

I.Counselling: meaning, definition, and scope - differentiating Guidance, Counselling and Psychotherapy - Contexts: Remedial, Preventive, Developmental, Crisis – Forms: Telephone Counselling, Crisis Counselling, Vocational Counselling - Goals: Immediate and Long term II. Theories of Counselling Psychoanalytic/psychodynamic theories, behavioural theories, humanistic theories, and existential theories III.Counselling Process and Principles Phases (stages) - Counselling process - Counselling Principles: Genuineness, Acceptance, Confidentiality and Empathy



IV. Counselling Skills and Techniques: Skills - listening and responding, handling emotions and problem solving; Techniques – initiating contact (rapport), establishing structure, interaction, attending behaviour, observation of non-verbal behaviour V. Case Recording (ref. Casework recording) Recording: use, structure and content - Methods of recording: Verbatim, narrative, condensed, analytical and summary records - use of supervision in the development of self - personal and professional



VI. Adulthood Developmental Tasks of Early Adulthood: vocational, marital and social adjustments - Developmental Tasks of Middle Age – physiological, social, vocational and familial adjustment- midlife crisis - developmental Tasks of Old Age - Physiological, emotional, spiritual and social implications – hazards - social work interventions

VII. Abnormal Psychology Abnormality: Concept: Normality vs. Abnormality – Biological, Psycho-social, Sociocultural bases in abnormal behaviour - cultural-bound syndrome - faith healing – Assessment of Mental Illness - basic overview regarding classification of mental illnesses – Psychosis and Neuroses – systems of major classification of Mental Illnesses ICD -10 and DSM- Defence Mechanisms – overview of mental illnesses



SOCIAL GROUP WORK:

I.Group: definition, types, characteristics, the impact of group experience on the individual – Social Group Work: definition, objectives, scope, purpose - Principles of group work. II. Social Group Work Process Social Group Work Process: Intake, study, goal-setting, intervention, evaluation - Stages of Group Development goal-setting, group norm, problem solving, decision making, conflict resolution - programme as a tool, principles of programme planning, programme media, programme development process - Social Group Work Models - Group Worker: role, functions, skills, and gualities.



III. Group process: definition - Group processes: associative and dissociative group process. Bond, acceptance, isolation, rejection, conflict and control - Subgroups- meaning and types - tools for assessing group interaction: Socio gram and sociometry functional and non-functional role of individuals in group. IV. Group Dynamics Group Dynamics: Definition – communication and interaction pattern – interpersonal attraction and cohesion – social integration and influence – group culture. Leadership: concept, theories – types of leadership and contexts – roles and qualities of a leader – participatory leadership



V. Recording Social Group Work Recording: use, structure

and content - Methods of recording: Verbatim, narrative,

condensed, analytical and summary records - supervision

and development of personal and professional self.



SOCIAL CASE WORK:

 Definition, nature, objectives, relevance, scope - relation of Social Case Work to other methods of Social Work - historical development of Social Case Work

II. Philosophy Social Case Work - Principles and components ofSocial Case Work and ethical issues in the practice of Social CaseWork



III .Overview of Phases of Helping Process in Social Case Work 1. Engagement 2. Exploration 3. Planning: Assessment: Multidimensionality of assessment-critical role of assessment-various components of assessment- different systems of assessment – intra-personal, interpersonal and environmental systems, family system and social support systems; Tools for Exploration and Assessment: Interviewing, supportive techniques, home visits, collateral contacts and referrals. Client-Worker Relationship: Definition, use and characteristics. Transference and Counter – Transference and their use in diagnosis and treatment. Goal setting and formulation of contract 4. Intervention: Implementation and Goal Attainment 5. Evaluation 6. Disengagement/Termination.



IV .Social Case Work Intervention Models Different models to

conceptualize social case work practice - Psychoanalytic model- The

behavioural Model, Psychosocial model, Functional Model,

Humanistic-existential Model, Problem solving Model, General

Systems Model, Crisis Intervention, Task-centred Model,

Solution-focused Model

V .Skills and techniques in helping process in case work Support,

Clarification, Interpretation, Suggestion, Developing insight,

Identification, Resource Utilization, Environmental Modification,

Counselling



VI. An overview about Case work settings Primary Settings- Work with Children and Families, Work with socially disadvantaged Secondary Settings: Prisons, Industry, Schools, Hospitals VII. Recording Social Case Work Recording: use, structure and content - Methods of recording: Verbatim, narrative, condensed, analytical and summary records - supervision and development of personal and professional self



SOCIAL WORK RESEARCH

I. Research definition and objectives: differentiate social research and social work research - Scientific enquiry : scope and nature, basic elements of scientific method - Research paradigms: quantitative and qualitative



II. Quantitative Research Methods in social work Research Problem formulation: - concepts, theoretical and operational definition of concepts role of theory in research - variables: types - Hypothesis- definition, types, sources and significance - review of literature: importance and methods formulation of research proposal- meaning and major steps of a research proposal - pilot study - ethical considerations in research. Research Design: -Meaning, purposes and types: cross sectional; longitudinal; comparative; case study; evaluative; action research; experimental. Quasi-experimental design. Single subject designs in social work, group design. Population and Sampling: sampling definition, sampling theory, purpose and types probability and nonprobability sampling – Merits and demerits. Sources and types of data: primary and secondary, quantitative and qualitative data. Measurement-Levels, scales and scaling techniques, Pre-test, Problems of scaling - Reliability, Internal and external validity Data collection: - Primary and Secondary data. Methods of data collection - interview schedule, questionnaires. Data analysis and data presentation in quantitative studies: Editing, Coding, tabulating, Interpreting, Descriptive and inferential Analysis **Report writing**



III. Statistical Methods: Nature and purpose of statistics – use of statistical methods and limitations of statistics in social work research. Tabulation of data – purpose and basis of classification Frequency distribution-construction of frequency tables, graphic and diagrammatic presentation of data-Bar chart, Pie chart, Histogram, Frequency curve and O-give. Normal distribution. IV. Theoretical understanding of Descriptive and Inferential statistics Central Tendency: meaning, relevance, uses, merits and demerits Measures of dispersion (Range, Quartile deviation, Mean deviation, Standard Deviation): meaning, relevance, uses, merits and demerits Measures of Correlation (Karl Pearson's Coefficient of correlation and Spearman's Rank correlation) : meaning, relevance, uses, merits and demerits Tests: Chi Square, _t' test, Mann Whitney and ANOVA, Kruskal-Wallis Process, interpretation and presentation of the findings.



V Qualitative Research methods in social work: Approaches in qualitative research. Planning and preparing proposals for qualitative studies, The Process of Qualitative Research: (1) Conceptualizing qualitative studies: identifying the focus of the study, the areas of study and lines of inquiry (2) Designing qualitative studies: developing a research strategy, theoretical sampling, specifying the role of the researched and the researcher, and insider/outsider perspectives; (3) Methods of data collection: Systematic observation, life histories, in-depth/unstructured interviews, group interviews and focus group discussions, case studies, narrative research, phenomenology, ethnography and participant observation – advantages and disadvantages. (4) Data processing and analysis (5) Writing-up qualitative studies. Principles of Triangulation.



VI. Use of research software – For Referencing, data analysis, Process and various statistical procedures using SPSS, interpretation and presentation of the statistical findings. VII. Research Report Major components of a research report, Report Writing: Format – Style – Content - Qualities of a good research report – Communicability – Appendix, Bibliography, Footnotes, etc. – Rules of Report Writing - applications of APA format.



PROJECT PLANNING AND MANAGEMENT

I. Definition of Project and Planning a. Project: concept characteristic features of social development project- concepts: plan, programme, project and activity - integrated approach of project - planning process: types - strategic planning and perspective planning b. Project cycle- i) Project Planning (problem identification, project design, project appraisal) ii) Project Management (project implementation, project monitoring, project review, project evaluation) c. classification of project: based on purpose, productivity, size, duration



II. Social Development Organisation a. Social development

organizations: concept, characteristic features b. setting of vision,

mission, goal, objectives, activities of a social development

organization c. organisational planning- strategic planning,

operational planning and project planning

III. Project Cycle- Project Planning 1. Project Problem Identification- approaches to identifying problems, generation of project ideas, elimination of non-viable project ideas and selection of project ideas- methods to project idea generation: PRA, PLA; pillars, principles, tools/ methods. 2. Project Design- Logical Frame Approach(LFA): concept, approach, matrix, Analysis: Stakeholder(Participation) Analysis, Problem Tree Analysis, Objective Tree analysis, Analysis of Strategies (Alternatives) - deciding on project goal, purpose, activities, assumptions, verifiable indicators and means of verification - activity plan -estimation : time estimation, cost estimation and resource estimation: budgeting, recurring and non-recurring expenses 3. Project Appraisaltechnical appraisal, marketing appraisal, environment appraisal, management appraisal and profitability appraisal, Social Cost Benefit Analysis (SCBA)



IV. Project Cycle- Project Management 4. Project Implementation: Time-plan and inter-linkages of activities, estimation of resource estimation, Critical Path Method (CPM), Project Evaluation and Review Technique (PERT) 5. Project Monitoring: monitoring cycle, steps in monitoring, levels of monitoring, process monitoring and output monitoring, indicators of monitoring 6. Project Reviewvariance analysis and performance analysis; method of review analysis; Review (Progress) report 7. Project Evaluation: purpose, needs, types (of evaluation); Evaluation - Objectives and goal, decision, user, and response focused; steps in evaluation - Project evaluation report



V. Project Format for Project Proposal Writing a. Need and importance of Project Proposal b. Steps involved in project proposal writing- project report- progress report c. Executive Summary, history, requirement, and solution VI. Project Finance and Financial Management Budgeting- financial management and accounting - investment appraisal and financial analysis - FCRA: essential laws, its requirement, filing of annual returns - roles and functions of project manager - Project Management Information System (PMIS)



VII. Fundraising Management a. Basic Principles in Fundraising; Importance of Strategic Fundraising Management b. Major Gift Programs: Strategies for Major Gift programme; Preparing for a Major Gifts Initiative; The Solicitation Interview c. Mail and Email Fundraising strategies, Telephone Solicitations, Special Event Fundraisers: Choosing a Special Event; Implementing the Event; Cause-Related Marketing d. Evaluation of Fundraising Plans and Process and Presentation of Fundraising Plan.



SOCIAL LEGISLATIONS AND HUMAN RIGHTS

I.Law and Indian Constitution a. Law: Concept of rule of law, law as an agent of social change, social control and social justice b. Indian Constitution: preamble, Fundamental Rights and Duties, Directive Principles of State policy - organs of administration: Legislative, Executive and Judiciary - procedure for framing legislations in the Assembly and Parliament - c. An over-view of Justice Systems: IPC, CPC, CrPC, FIR, types of offences, hierarchy of courts, procedures and formalities in the legal proceedings.



II. Personal Laws Personal Laws related to Marriage, Divorce, Succession, Adoption and guardianship of the minor for Hindus, Mohammedan and Christians - Special Marriage Act, Indian Divorce Act, Indian Succession Act- Family Court Act 1984 - Uniform Civil Code III. Social Legislations for women, children and Environment a. Dowry Prohibition Act 1984, Domestic Violence (Prohibition) Act 2005, Women's Commission, Food Security Act Sexual harassment at Work Place Act b. UNCRC: Juvenile Justice (Care and Protection) Act 2015, Protection of Children from Sexual Offences (POCSO) Act 2012 and Right to Education Act 2009 c. Environment Protection Act 1986 Right to Information Act – 2005, MNREG Act – 2005



IV. Various Commissions and Legal Services Minority Commission: constitution and functions - Public Interest Litigation, Legal Aid, LokAdalat - Constitutional Remedies: Habeas Corpus, Mandamus, Prohibitions, Quo Warranto, Certioraris - role of social worker in providing legal services V. Human Rights Historical perspectives of Human Rights - UNDHR: context, content and application - Human Rights Commission at State and Central - Human Rights (Protection) Act - Human Rights violation in India – violation of Human Rights of Vulnerable and Marginalised groups, women and children, aged population and Minorities, Dalits, Indigenous People



VI. Human Rights at the Global Level Globalisation and Human Rights - Health and Human Rights - Gender and Human Rights -Refugees and Human Rights, role of Amnesty International. Cyber Crimes & Legal Framework Cyber Security, Cyber Information, Terrorism and Cyber Crimes - Cyber Defamation, Cyber Pornography - Legal Framework: Information Technology Act 2008 Intellectual Property Rights and Copy Right, Cyber Jurisprudence at International and Indian Level



CRIMINOLOGY AND SOCIAL DEVIANCE

I.Crime, Social Deviance, Social Disorganization and social pathology; crime social and legal concept; Crime, Tort, Sin, Vice, Immorality; Crime as deviant behavior; Socialization, decriminalization. Definition of criminology, evolution of criminology and its objectives, scope.



II. Scientific status of criminology, relationship with other social sciences. Key concepts in criminology: crime in sociological and legal point of view, characteristics of crime, crime and criminality, types of criminals, characteristics of criminals. Schools of criminology: Classical, neoclassical, positive, socialist, cartographic sociological schools of criminology, critical review of schools of criminology, multiple causation of crime.

III. Typology of criminal behavior: Social crime, organized crime, political crime, public order crime, professional crime, conventional crime, white-collar crime, Cyber crime. Recidivism: definition, causes and problems of recidivism, prevention of recidivism, role of family and society for preventing recidivism, recidivism trends in India.



IV.Penology: definition of penology, evolution of penology, objectives of penology, trends of penology in India. Community policing system in India. Extent of crime in society; The problem of criminal statistics and their relevant data; inadequacies of data and remedies suggested V. Problems of Social Disorganization; Individual disorganization: Alcoholism, drug addiction, Prostitution, beggary and suicide; Family disorganization: the changing family, family tension desertion and divorce; Community disorganization; Mobility and Migration; National disorganization: Lingustism, communal and caste tensions, and political corruption. The problem of ex-criminal tribe's reference to India; their social organisation and attitudes in relation to their antisocial activities.



CORRECTIONAL SOCIAL WORK:

I.Concept, Scope and Techniques. Application of Social Work in correctional settings. II. Methods in the Institutional and Non-Institutional Correctional Setting. Dilemmas of Custody – Corrections Mix. Corrections: A Component of the Criminal Justice System. Community based Corrections: Probation, Parole and After-Case. Group Counselling and Group therapy in Correctional Institutions.



III. Problems of Trained Social Workers in Correctional Settings: Future of Correctional Social Work: Trends and Perspective. Social Case Work in Correctional Settings, Case Conferences, Role of Other experts in the Correctional Work. Follow up and rehabilitation of Criminals. Social Work with Women Criminal and Social Work with Habitual Offenders. Social Work with Suicides. IV.Legal forms Work of Corrections in Institutional Settings: Prison Act, 1894; and Prisoners Act, 1900. Juvenile Justice (Care and Protection) Act, 2002. Legal Frame Work of Community – Based Corrections, Probation of Offenders Act, 1958. Rules for Parole and Pre-Mature Release of Prisoners.



ADMINISTRATION OF HUMAN SERVICE ORGANISATIONS

I. Administration, Types of Administration, Social Administration and Social Work Administration, Social Work Administration as a method, Tasks of Social Work Administrator, Principles of Social Work Administration.

II. Organisation and Management: Organisation, Types of Organisations,
 Characteristics of Formal and Informal Organisations, Benefits of Informal
 Organisations, Bureaucratic Organisations and Human Relations
 Organisations. Characteristics of HSO in comparison with industrial,
 educational and health care organisations.



III. Administrative Process

Planning-Organising-Staffing-Directing-Co-ordinating-Reporting and Budgeting.

IV. Registration of organisations: Advantages of Registering, Acts for Registering Organisations-Society, Trust, Company's Act, Cooperatives Act. Registration under Societies Registration Act -Drawing up of Memorandum of Association-Constitution and Bye-laws of HSO - Board, Functions, Types of Members, Qualifications, Committee, Types of Committees, Sub-committees, Principles of Effective Committee Work – Holding meetings of the statutory bodies, keeping minutes, filing returns, sending timely reports.



V. Personnel Functions in HSO Formulating service rules / policies governing recruitment, selection, induction, training and development, Performance Appraisal, promotion, transfer of staff and compensation package, privileges, personnel grievances handling and disciplinary procedures. VI. Welfare Programme: Objectives, functions, Organisational structure and programmes: CSWB, SSWB and Directorate of Social Justice, programmes of Ministry of Social Justice and empowerment, Women and Child Development, Ministry of Youth Welfare.



VII. Social protection: Concepts of Social Safety nets for poor and Inclusive growth. Social protection & labour strategies:Resilience, Equity and Opportunity: Role of Civil society organizations in social protection.



THANK YOU